POLICY RELATED TO POLITICAL AND LOBBYING EXPENDITURES

Effective June 252021

DaVitaInc. (the "Company") engages liegislative and administrative processes to support issues importance our busines by activities and political expenditures, are focused on advancing the interests align with the public policy goals of the Company, and are made without regard for the preferences of the Company's executive during the Company's directors and finders. The political expenditures are made or partisarbasis to political parties, political committees and that support issues that advance the interests of

Determinations report, the Boardshall consider the broader societal and economic implication the Company's political spending.

In connection with itsoversight of this Policy and the Company's pulplidicy priorities and advocacyefforts, the Boardshall overseethe Company's assessment of any potential risks related to the Company's political spending Any material breaches of this Policy that 3 in a break a calle about 10 february 10

DaPAC is funded solely by voluntary contributions from ligible Company teammates. The Companydoes not pressure or coerceteammates makepersonal political contributions to DaPAC or otherwise, nor take any retaliatorytion against eammates who do not. The Company does not reimburse teammates directly or through compensation increases, for any personal political contributions or expenses, including contributions to DaPAC.

All DaPAC disbursements are publicly available on the Federal Election Commission's website at www.fec.gov.

Trade Associations

The Company participates a mans .7 (i)]TJ 0 Tc Tc -0.04 TwTw 0 -1.5 e8(d)4.7 (in)2 (b)2 (l)8m.3 (iee p)12.9

W